

Dow Jones Sustainability Indices

In Collaboration with RobecoSAM 🐠







Khun Montri Rawanchaikul EVP, Strategy and Business Development Group

# **Industry Highlights**

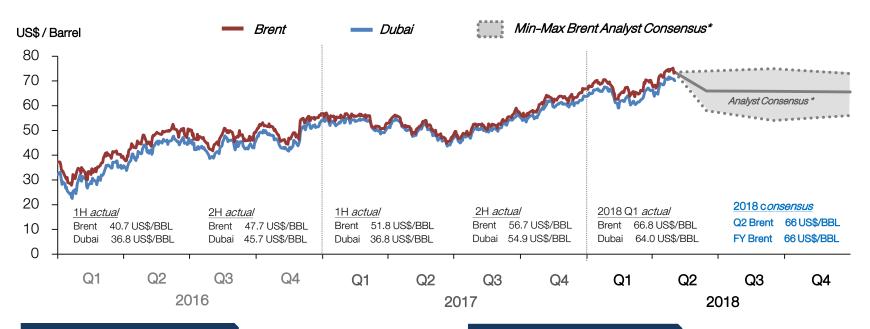
Strategy Update

Financial Performance

### Oil Prices

### Oil prices rally on signs of market rebalancing





### Q1 2018 Highlights

 Crude stock decline supported by high compliance rate from OPEC and Non-OPEC

Compliance Rate Achieved

### OPEC 106% Non-OPEC 86%

- Crude demand growth from global economic recovery and the depreciation of US dollar
- Sanction of Iran's Nuclear Program by the U.S.
- Continuing growth in the U.S. supply and higher drilling activities among the E&P companies

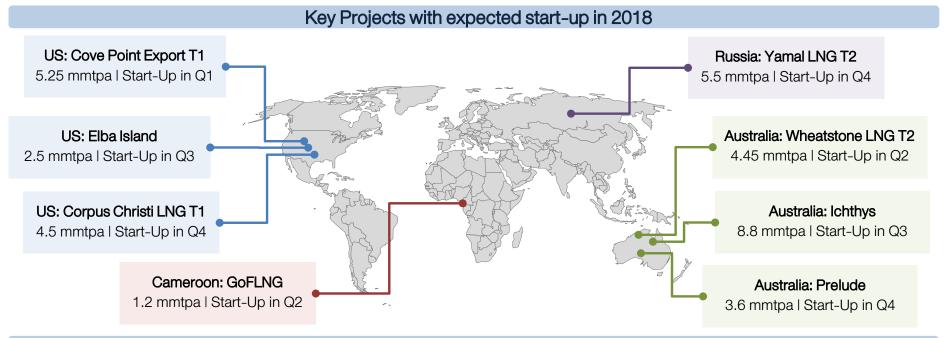
### 2018 Outlook

- Potential to extend supply cut agreement by major oil producers and declined output from Venezuela due to economic instability
- Potential increase in the U.S. supply
- Negotiation between Saudi Arabia and Russia to pursue long-term output cut agreement
- Political tensions in Middle East: Sanction on Iran's Nuclear Program and Syria chemical attack
- Watching list: Monetary policies of major economy countries

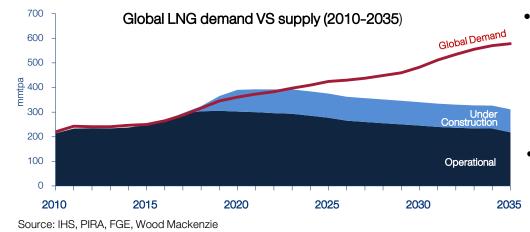
# **LNG Updates**



LNG market remains oversupplied, but expected to rebalance from 2023 onwards



### Global LNG Situation



 Short-term LNG market (2018): Continue to be oversupplied with average Asian spot LNG forecasted range of 6.5-7.6 \$/MMBTU



 Oversupply conditions are expected to rebalance from 2023 onwards, however, uncertainty in demand growth especially from China, will impact the timing of rebalancing point

# **Thailand Updates**

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4.000

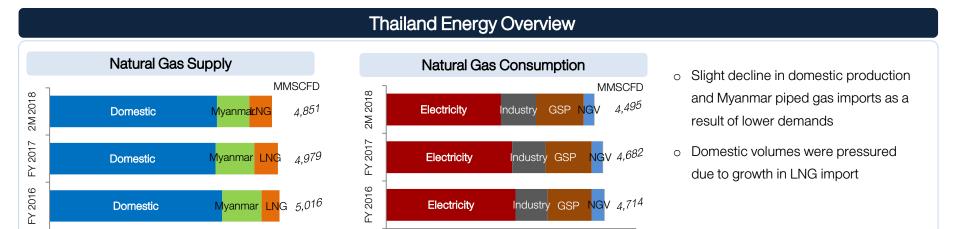
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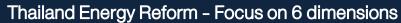
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Source: Gas supply and consumption from EPPO





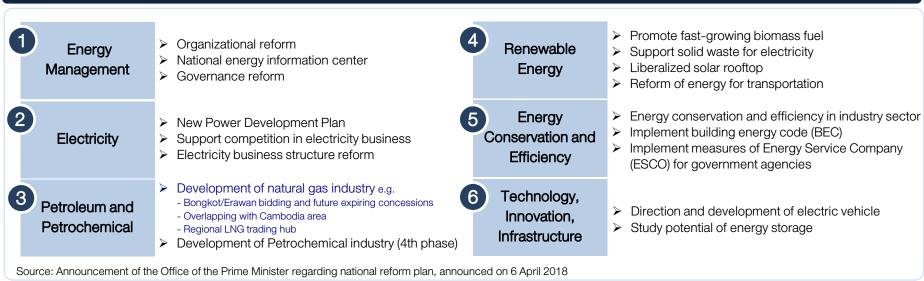
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Khun Somporn Vongvuthipornchai Chief Executive Officer **Industry Highlights** 

Strategy Update

Financial Performance

# 1<sup>st</sup> Priority on the Bidding of Expiring Concessions

### Strive to win Bongkot and Erawan Bidding



### **Process and Timeline**



# PTTEP is well-positioned to bid for Bongkot and Erawan

- ✓ Deep subsurface understanding with more than 20yrs operatorship experience
- Ability to ensure operational reliability and production continuation
- ✓ Synergy in the Gulf of Thailand

### **Bidding Requirement**

### **Bidding Obligations**

- Production: A minimum production of 800 MMSCFD for G1/61 (Erawan) and 700 MMSCFD for G2/61 (Bongkot), for a period of 10 years
- Gas Price: Fixed gas price formula (linked to Dubai price)
- Facility Bonus: 350 MMTHB for G1/61 and 175 MMTHB for G2/61
- Decommissioning: Pre-expiry liabilities will be based on a ratio of remaining reserves over total recoverable reserves.

### Proposal

### **Technical**

- Preparation period work plan
- Field development plan (FDP)

Exploration work plan

#### Commercial

Terris	Weighting					
<ul> <li>Gas Price Constant: ≤ 214.26 THB/MMBTU</li> </ul>						
• Contractor's Profit Share: ≤ 50%	25%					
<ul> <li>Bonus: Signature Bonus ≥ 350 MMTHB</li> </ul>	5%					

Production Bonus ≥ 175 MMTHB

Supporting Contribution e.g. Training and CSR ≥ 3.5 MMTHB

- Thai Employee Ratio:  $\geq$  80% in 1<sup>st</sup> Year and  $\geq$  90% in 5<sup>th</sup> Year \_\_\_\_\_5
- State Participation: Offer terms and conditions for 25% state participation

Source: DMF

\A/olabtina

# **Push Forward Other Growth Strategies**



Enhance reserves and production through concrete plans



### Strike M&A deal



**Geographical:** SEA, Middle East and other potential areas

Target: Focus on producing or near-producing

**Size:** 500 – 1,000 MMUSD



# Fast-track on pre-FID candidates

# Mozambique Rovuma Offshore Area 1

Production
12MMTPA in 2023

- Approval of key legal framework and development plan
- Commenced the resettlement plan
- Significant progress on SPA negotiation with the execution of 1<sup>st</sup> SPA of 1.2MMTPA with EDF

### Southwest Vietnam

Production 490 MMSCFD in 2021

Finalizing commercial agreements
 Algeria HBR
 Production

Production 50KBPD in 2023

 Approved POD, finalizing documents with partners for FID

Ubon (Contract 4) Prod

Production 2

25-30KBPD

Preparing the POD with partners

in **2021** 



Enhance exploration portfolio

Grow the foothold

Focus the drilling activities in Thailand and Myanmar

Strengthen backyard and cluster model

Established "Sarawak Cluster" in Malaysia

Joint venture

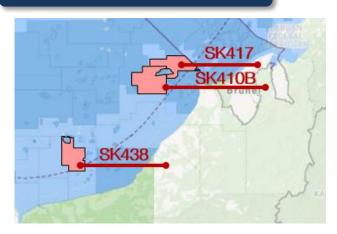
Stepped in the deepwater blocks in Gulf of Mexico

# **Unlocking the Exploration Potentials**



Expanded portfolio in high prolific areas: Malaysia and Mexico

### Sarawak Basin, Malaysia



**PTTEP's Block:** SK410B (42.5%), SK417 (80%) and SK438 (80%) with operatorship

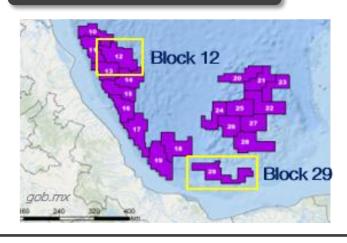
Location: Sarawak Basin, Malaysia

Characteristic: Shallow-water with low operational risk

### **Exploration Strategy:**

- Expect exploration drilling activities during 2018-2021
- "Cluster Model" synergy operations within basin to optimize costs
- In place production infrastructure in nearby area

### Gulf of Mexico, Mexico



PTTEP's Block: Block 12 (20%) and Block 29 (16.67%), as non-operating partner

**Location:** Mexican Ridges Basin for Block 12 and Campeche Basin for Block 29

**Characteristic**: Deep-water with high petroleum potentials and attractive fiscal regime

### **Exploration Strategy:**

- Joined hand with prudent operators being Petronas and Repsol
- Mexico still has high potential prospective resources with significant sizeable discoveries





Khun Pannalin Mahawongtikul EVP, Finance and Accounting Group

**Industry Highlights** 

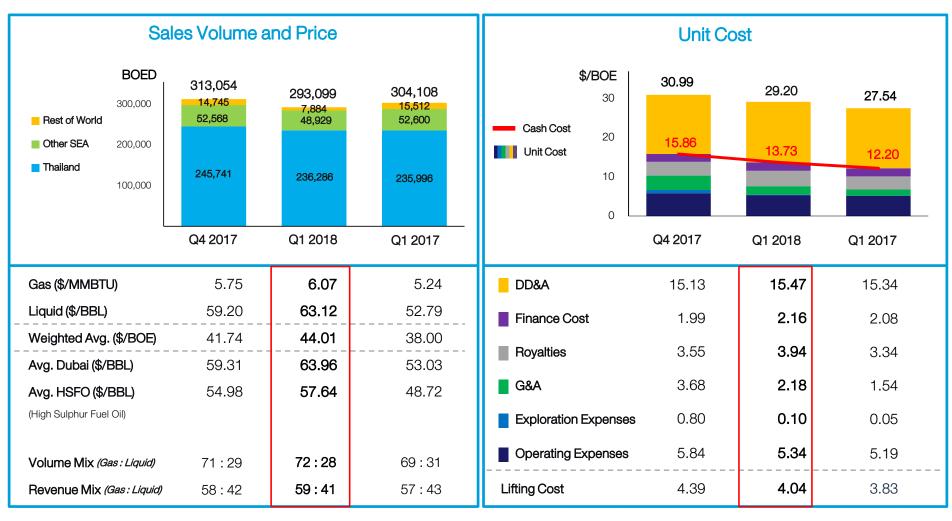
Strategy Update

Financial Performance

### Sales Volume & Unit Cost

### Higher selling price with competitive cost



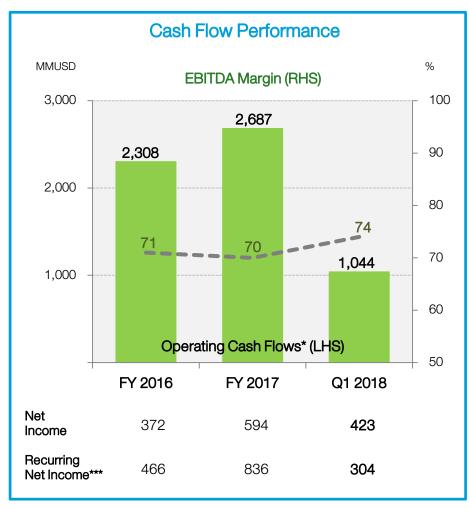


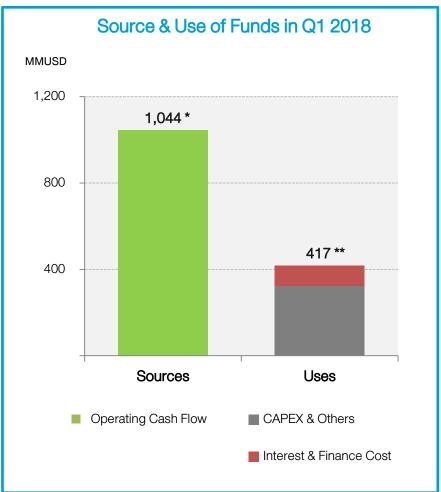
Note: The formulas for calculating ratios are provided in the supplementary section for your reference

### Cash Flow Performance

### Self funding driven by robust cash flow generation







Remark: \* Net of adjustment for the effect of exchange rate changes on cash and cash equivalents

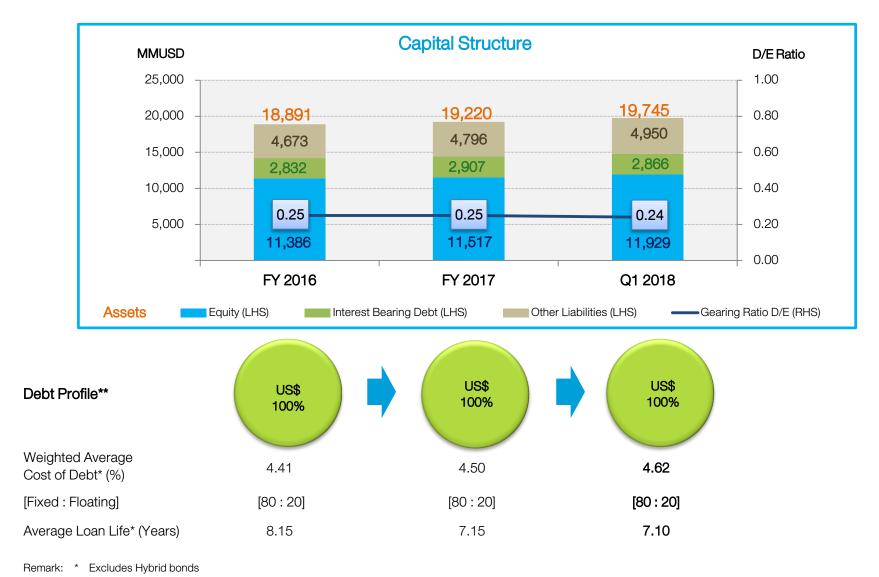
<sup>\*\*</sup> Excludes cash flows for investing in short-term investments (Fixed deposit > 3 months)

Excludes Gain/(Loss) on FX, Deferred tax from Functional currency, Current Tax from FX Revaluation, Gain/(Loss) from Financial Instruments, Impairment Loss on Assets, and etc.

### **Financial Position**

### Healthy balance sheet with net cash position





## **Financial Outlook**

### Expect to deliver strong core financial performance





Note: \* Excludes sales volume from the acquisition of additional stakes in Bongkot

\*\* Based on FY2018 Dubai oil price at 63 \$/BBL

# **Key Takeaways**

### Maximizing value through solid growth platforms



### Concrete plans for reserve accretion

- Strive to win Bongkot and Erawan bidding
- Series of M&A deals execution
- Accelerate FID of key pre-development projects
- Exploration expansion to prolific areas

### Competitive cost base and strong margin

- Competitive cost base in top quartile
- Sustain ~70% EBITDA margin amid oil price volatility
- Solid capital structure with \$5.1 Bn cash on hand and low gearing

### Commitment to shareholders' value creation

A consistent dividend-paying company with a track record of over 15 years

### Well prepared for future challenges

- Organizational transformation to cope with changing industry landscape as well as to enhance operational efficiency
- Gas-weighted portfolio in line with global energy trend
- Diversification to LNG value chain with PTT
- Explore new business opportunities



# Thank you and Q&A



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# Supplementary information





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# Summary of Q1 2018 Financial Results





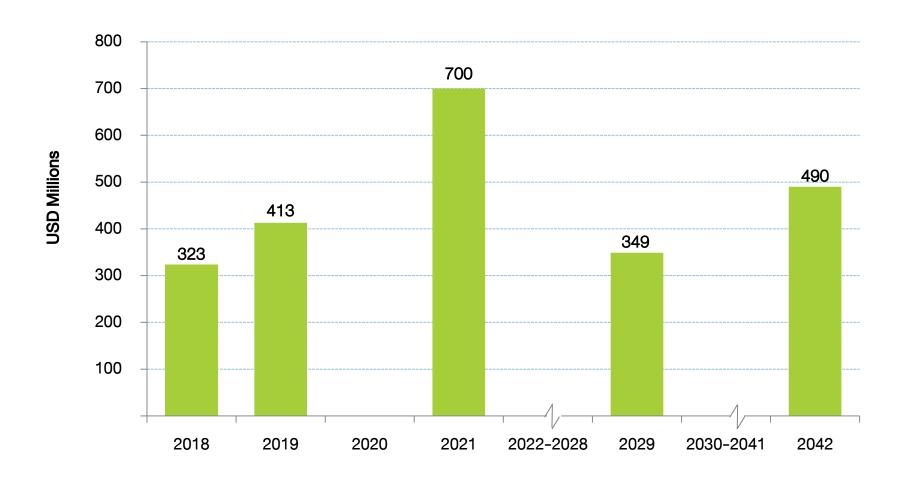
Unit: MMUSD

Statement of Income	Q4 17	Q1 18	% QoQ	Q1 17	% YoY
Total Revenues	1,271	1,240	(2%)	1,092	14%
Sales	1,202	1,161	(3%)	1,040	12%
Others	69	79	14%	52	52%
Sales Volume (BOED)	313,054	293,099	(6%)	304,108	(4%)
Sales Price (USD/BOE)	41.74	44.01	5%	38.00	16%
Total Expenses	982	817	(17%)	743	10%
Major Expenses:					
Operating Expenses	168	141	(16%)	142	(1%)
Exploration Expenses	23	3	(87%)	1	>100%
DD&A	436	408	(6%)	420	(3%)
Income Tax Expense	64	5	(92%)	(8)	>100%
(Gain)/Loss on FX	(14)	(25)	79%	(3)	>100%
Net Income from Continuing Operations	289	423	46%	349	21%
Profit (Loss) from Discontinued Operations	(0.35)	-	100%	-	-
Net Income	289	423	46%	349	21%
Recurring Net Income	240	304	27%	211	44%
Non-Recurring*	49	119	>100%	138	(14%)

Note: \* Includes Gain/(Loss) on FX, Deferred tax from Functional currency, Current Tax from FX Revaluation, Gain/(Loss) from Financial Instruments, Impairment loss on assets and etc.

# **Debt Maturity Profile**





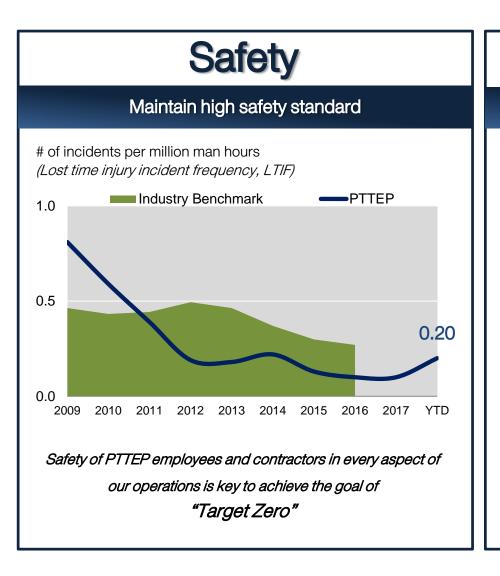
Note: Excludes Hybrid bonds

Unit: USD Millions or equivalent after cross currency swap

# Priority on Safety and Sustainability







# Sustainability

### Create a long-term value for society

Business Growth

### SUSTAINABILITY

Social Environmental Progress Stewardship

# PTTEP won 6 international CSR awards 2018 from 4 key CSR projects

- 3 Awards from the 10<sup>th</sup> Annual Global CSR Summit and Awards and the Global Good Governance Awards 2018, *Indonesia*
- 1 Award from the Area Responsible Entrepreneurship Awards 2018, Philippines
- 2 Awards from the 2018 Asia-Pacific Stevie Awards, Hong Kong



H.T.M.S. Underwater Learning Site Project



Free Clinic Project



Waste to Energy Project



Crab Hatchery Learning Center Project

## Sustainable development

Pursue long-term growth with social and environmental wellness



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### 2017 DJSI Listed Company

PTTEP has been selected as a member of the 2017 Dow Jones Sustainability Indices (DJSI) in the DJSI World Oil and Gas Upstream & Integrated Industry for its fourth consecutive year.







### FTSE4Good Emerging Index 2017

PTTEP becomes a constituent of the FTSE4Good Emerging Index 2017 for a second consecutive year



### Proven business integrity

Asia's Icon on Corporate Governance Award

Corporate Governance Asia Magazine

Platinum Corporate Award

The Asset Corporate Awards 2017

Sustainability Report Award 2017

Securities and Exchange Commission

### **Exemplary social contributor**

Platinum and Gold Awards for 3 CSR Projects: Best Environmental Excellence and Community Program

the 10<sup>th</sup> Annual Global CSR Summit 2018

Silver Award for Free Clinic and Waste to Energy Project:

the 2018 Asia-Pacific Stevie Awards Program

### Green driver to environment

Water A List Award

Carbon Disclosure Project (CDP)

2017 LESS Award Letter of Recognition

Thailand Greenhouse Gas Management Organization

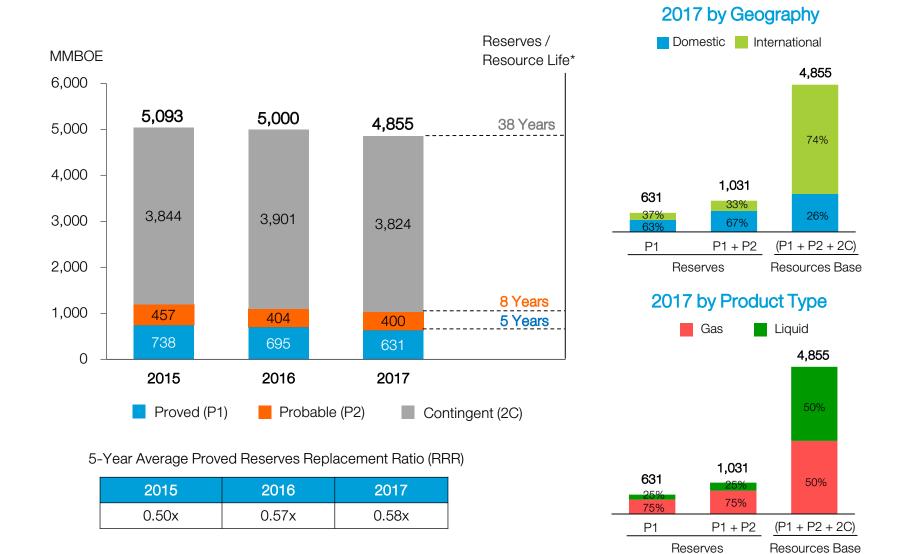
Thailand Occupational Safety and Health Awards

the Ministry of Labour

### Reserves and Resources





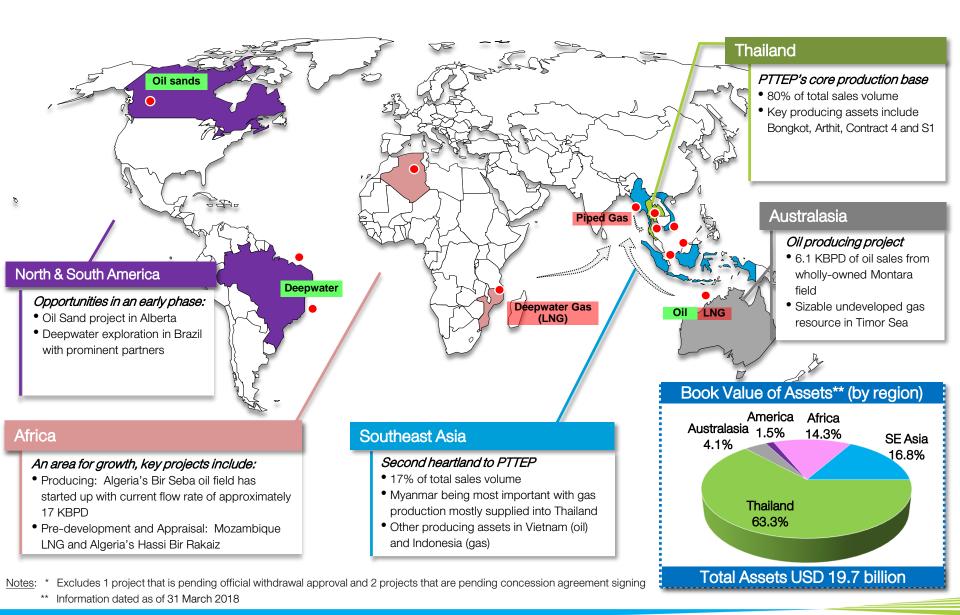


<sup>\*</sup> Based on total production of natural gas, condensate, and crude oil (including LPG) of 347 KBOED for the year ended December 31, 2017

# Diversified international portfolio

Worldwide operations: 38 projects\* in 10 countries





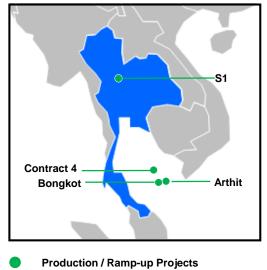
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### **Thailand**

### Strong home base with legacy assets maintaining production plateau







### Bongkot (44.4445% interest)

- Bongkot's natural gas sales volume of 841 MMSCFD in 3M2018.
- Average condensate sales volume was 27 KBPD in 3M2018.

### S1 (100% interest)

- S1 is the largest onshore crude oil production field in Thailand.
- Average crude oil sales volume was 25 KBPD in 3M2018.

### Arthit (80% interest)

 Average sales volume in 3M2018 was 228 MMSCFD of natural gas and 11 KBPD of condensates.

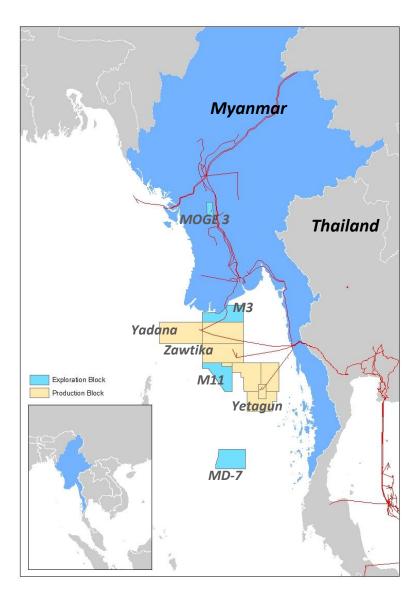
### Contract 4 (60% interest)

- Acquired from Hess Corporation in 2014.
- Contract 4 had an average sales rate of 385 MMSCFD for natural gas and 17 KBPD for condensate in 3M2018.

# Southeast Asia: Myanmar

### Significant contribution to growth





- Participating in three producing gas fields which supply gas to both Thailand and Myanmar: Yadana, Yetagun, Zawtika.
- Operate Zawtika project, brought online in March 2014 with current gas supply of 281 MMSCFD in 3M2018.
- Significant exploration acreage both onshore and offshore in the Moattama Basin.

#### **Project Status Appraisal Exploration Producing** Yadana • MOGE 3 • M3 (25.5% WI) (75% WI) (80% WI) Yetagun • M11 (19.3% WI) (100% WI) Zawtika • MD-7 (80% WI) (50% WI)

Note: WI - working interest

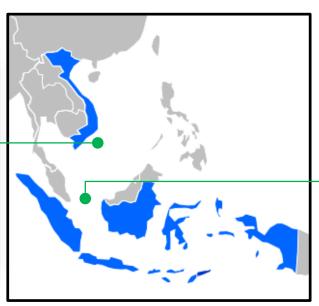
### Southeast Asia: Vietnam and Indonesia





Vietnam 16-1









Production / Ramp-up Projects

### Vietnam 16-1 (28.5% interest)

- Average sales volume of crude oil was 17 KBPD in 3M2018.
- The project is preparing further production drilling plan aiming to maintain production plateau.

### Natuna Sea A (11.5% interest)

 Average sales volume of natural gas was 222 MMSCFD in 3M2018.

Source : Premier Oil

## East Africa: Mozambique

Potential to become one of the world's largest emerging LNG supply hubs





**Location and Cost Advantage** 

- Close proximity to shore
- High quality reservoirs
- Access to Asian markets

Substantial recoverable resources of <u>70+ tcf</u> with scalable offshore development of more than 6 LNG trains

### Key Milestones to Final Investment Decision

**Technical** 

- ✓ Certified reserves to support initial trains
- ✓ Announced selection of contractor for onshore LNG facilities construction

Commercial

✓ Recently signed SPA of 1.2 MTPA with EDF (French)

Regulatory

- ✓ Received approval on marine concession and development plan of Golfinho-Atum Field
- ✓ Commenced the resettlement plan in Q4 2017

Financing

✓ On-going negotiation for project financing

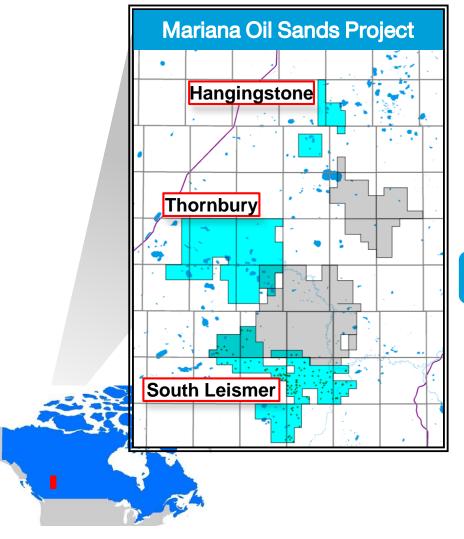
Onwards to initial phase of 12 MMTPA

Source: Anadarko

### America: Canada Oil Sands



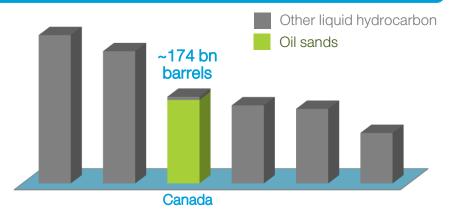




### **Project Overview**

- Operates 100% interest of the Thornbury, Hangingstone and South Leismer (THSL) areas (exploration and appraisal phase)
- Potential large resource base with over a billion barrel
- In Q3 2017, the Company revised the project's development plan which involves delaying the project's Final Investment Decision, to reflect results from the assessment of the industry and commercial feasibility studies

Approximately 96% of the reserves in Canada, the world's 3<sup>rd</sup> largest oil reserves, is oil sands

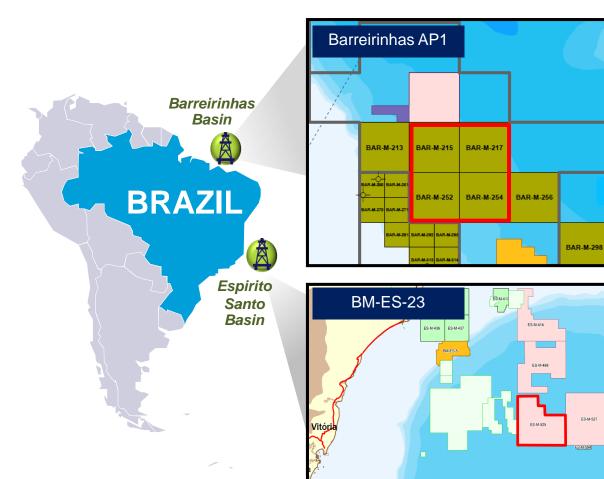


Source: Company data, BP Statistical Review of World Energy 2014

# America: Brazil Deepwater

### Entry into high potential petroleum province at exploration phase





- Farm-in 25% from BG Group in 2014
- Operated by Shell Brasil (65% interest)
- Four offshore exploration blocks: BAR-M-215, BAR-M-217, BAR-M-252 and BAR-M-254
- Completed 3D seismic activities and is in the process of assessing the petroleum potential

- Acquired 20% interest from Shell in Q3 2014
- Partnered with Petrobras (65%, operator) and INPEX (15%)

Source: The National Agency of Petroleum, Natural Gas and Biofuels, Brazil (the ANP)

### LNG Value Chain Investment: MLNG Train 9





10% Investment in MLNG Train 9 by PTT Global LNG....
....continue to look for more LNG opportunities globally



MLNG Train 9 – Overview									
Location	Bintulu, Sarawak, Malaysia								
Asset	Liquefaction Train 9 Tank 7								
Phase	Commercial: Jan 2017								
Capacity	3.6MTPA								
Contract Life	20 years								
Partners (subject to closing)	Petronas JX Nippon PTT Global LNG	80% 10% 10%	ptt acounting						

### **Investment Rationales**

- Capture opportunity from increasing LNG demand as a supplement to Thailand gas production
- Venture into midstream LNG as a mean to secure LNG supply and growth of PTT and PTTEP, as well as capture value added along with LNG value chain
- Low risk and highly market secured opportunity
  - Highly experienced operator
  - Already commenced commercial production with immediate revenue stream
- In vicinity of future upstream opportunities in focus area offshore Sarawak

# Project information 1/3

# Production phase: Thailand and JDA



	Project	Status*	PTTEP's	Partners		3M2018 Ave	rage Sales Volume **	2019 Key Activities
		Share		(as of Q1 2018)		Gas Oil and Other		2018 Key Activities
<u>Pro</u>	duction Phase							
Tha	ailand and JDA							
1	Arthit	OP	80%	Chevron MOECO	16% 4%	228 MMSCFD	Condensate: 11 k BPD	Ensure gas deliverability level at DCQ****     Drill development wells
2	B6/27	OP	100%			-	-	Prepare drilling plan
3	B8/32 & 9A		25%	Chevron MOECO KrisEnergy Palang Sophon	51.66% 16.71% 4.63% 2%	77 MMSCFD	Crude: 21 k BPD	Drill development wells     Perform waterflood activities
4	Bongkot	OP	44.4445%	TOTAL Shell	33.3333% 22.2222%	841 MMSCFD	Condensate: 27 k BPD	Ensure gas deliverability level at DCQ****     Drill development wells     Install wellhead platforms
5	Contract 3 (Formerly Unocal III)		5%	Chevron MOECO	71.25% 23.75%	659 MMSCFD	Crude: 23 k BPD Condensate: 24 k BPD	Drill exploration / appraisal / development wells     Install wellhead platforms     Perform waterflood activities
6	Contract 4 (Formerly Pailin)		60%	Chevron MOECO	35% 5%	385 MMSCFD	Condensate: 17 k BPD	<ul> <li>Ensure gas deliverability level at DCQ****</li> <li>Drill development wells</li> <li>Install wellhead platforms</li> <li>Review development plan of Ubon field</li> </ul>
7	E5		20%	ExxonMobil	80%	7.4 MMSCFD	-	
8	G4/43		21.375%	Chevron MOECO Palang Sophon	51% 21.25% 6.375%	1.7 MMSCFD	Crude: 5.4 k BPD	Drill development wells     Perform waterflood activities
9	G4/48		5%	Chevron MOECO	71.25% 23.75%	3.9 MMSCFD	Crude: 1.2 k BPD	
10	L53/43 & L54/43	OP	100%			=	Crude: 1.0 k BPD	Drill exploration / appraisal / development wells
11	PTTEP1	OP	100%			-	Crude: 224 BPD	<ul><li>Drill development wells</li><li>Perform waterflood activities</li></ul>
12	S1	ОР	100%			15 MMSCFD	Crude: 25 k BPD	Drill exploration / development wells     Enhance oil recovery program includes     waterflooding and artificial lift
13	Sinphuhorm	ОР	55%	Apico ExxonMobil	35% 10%	51 MMSCFD	Condensate: 177 BPD	Drill development wells
14	MTJDA	JOC	50%	Petronas-Carigali	50%	361 MMSCFD	Condensate: 7.0 k BPD	Drill development wells     Install wellhead platforms
15	L22/43	OP	100%			-	Crude: 44 BPD	Drill development wells

Status: OP = PTTEP operatorship / JOC = PTTEP joint operatorship

<sup>\*\*</sup> Sales volume stated at 100% basis.

<sup>\*\*\*</sup> DCQ = Daily Contractual Quantity

# Project information 2/3

# Production phase: Overseas



	Project	Status*	PTTEP's	Partners		3M2018 Aver	age Sales Volume **	2018 Key Activities		
		Share (as of Q1 2018)		Gas	Oil and Other					
Pro	Production Phase									
Ove	erseas									
16	Vietnam 9-2	JOC	25%	PetroVietnam SOCO	50% 25%	13 MMSCFD	Crude: 2.8 k BPD	Maintain production operation     Perform reservoir management		
17	Yadana		25.5%	TOTAL Chevron MOGE	31.24% 28.26% 15%	752 MMSCFD	-	Ensure gas deliverability level at DCQ***		
18	Yetagun		19.3178%	Petronas-Carigali MOGE Nippon Oil PC Myanmar (Hong Kong)	30.00140% 20.4541% 19.3178% 10.90878%	169 MMSCFD	Condensate: 2.0 k BPD	Drill appraisal / development wells     Perform reservoir Management		
19	Vietnam 16-1	JOC	28.5%	PetroVietnam SOCO OPECO	41% 28.5% 2%	4.0 MMSCFD	Crude: 17 k BPD	Drill development wells     Maintain production operation		
20	PTTEP Australasia (PTTEP AA)	OP	90%-100% (varied by permits)			-	Crude: 6.1 k BPD	Maintain production operation		
21	Natuna Sea A		11.5%	Premier Oil KUFPEC Petronas Pertamina	28.67% 33.33% 15% 11.5%	222 MMSCFD	Crude: 1.6 k BPD	Maintain production operation		
22	Zawtika (M9 & a part of M11)	OP	80%	Myanma Oil and Gas Enterprise (MOGE)	20%	281 MMSCFD	-	<ul> <li>Maintain production rate</li> <li>Drill development wells</li> <li>Install wellhead platforms</li> </ul>		
23	Algeria 433a & 416b (Bir Seba)	JOC	35%	PetroVietnam Sonatrach	40% 25%	-	Crude: 1.8 k BPD (net entitlement)	Maintain production operation		

<sup>\*</sup> Status: OP = PTTEP operatorship / JOC = PTTEP joint operatorship

<sup>\*</sup> Sales volume stated at 100% basis except for Algeria 433a & 416b

<sup>\*\*\*</sup> DCQ = Daily Contractual Quantity

# Project information 3/3

# Exploration phase



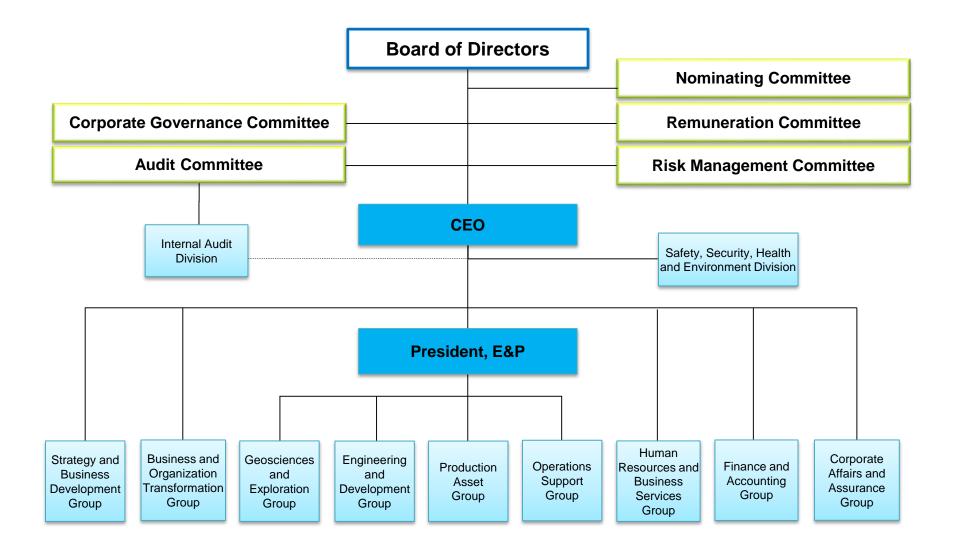
	Project	Status*	PTTEP's	Partners		2018 Key Activities
			Share	(as of Q1 201	8)	
_	oloration Phase					
Tha	ailand and JDA			1	-	
24	G9/43	OP	100%			
Ov	<u>erseas</u>					
25	Myanmar M3	OP	80%	MOECO	20%	Negotiate the commercial framework with the Myanmar government
26	Mozambique Rovuma Offshore Area 1		8.5%	ENH, ONGC	26.5%,20% 15%, 10% 10%, 10%	Preparatory work for Final Investment Decision (FID) including LNG marketing and
27	Algeria Hassi Bir Rekaiz	OP	24.5%	CNOOC Sonatrach	24.5% 51%	On a direct many describe account attacks and a new case was beet describe account also
28	Myanmar M11	OP	100%			Acquire 3D seismic
29	Vietnam B & 48/95		8.5%	PVN MOECO	65.88% 25.62%	
30	Vietnam 52/97		7%	PVN MOECO	73.4% 19.6%	1 1 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
31	Myanmar MD-7	OP	50%	TOTAL	50%	Assess resource potential and prepare exploration drilling
32	Mariana Oil Sands	ОР	100%			Assess appropriated development approach
33	Barreirinhas AP1		25%	Shell Brasil Mitsui E&P Brasil	65% 10%	Annual material access material and a second a second and
34	Myanmar MOGE 3	ОР	75%	Palang Sophon MOECO WinPreciousResources	10% 10% 5%	Assess petroleum potential and prepare exploration drilling plan
35	Brazil BM-ES-23		20%	Petrobras INPEX	65% 15%	A to-lesses te-te-lesses
36	Sarawak SK410B	OP	42.5%	KUFPEC PCSB	42.5% 15%	
37	Sarawak SK417	ОР	80%	PCSB	20%	Acquire 3D seismic
38	Sarawak SK438	ОР	80%	PCSB	20%	Acquire 3D seismic

<sup>\*</sup> Status: OP = PTTEP operatorship / JOC = PTTEP joint operatorship

# Organization structure







# Supplementary Index: Ratio & Formula



Ratio	Formula Control of the Control of th
Lifting Cost (\$/BOE)	(Operating Exp Transportation Cost - Stock Variation - Other expenses not related to lifting) / Production Volume
Cash Cost (\$/BOE)	(Operating Exp. + Exploration Exp. + G&A + Royalties + Finance Cost) / Sales Volume
Unit Cost (\$/BOE)	(Operating Exp. + Exploration Exp. + G&A + Royalties + Finance Cost + DD&A) / Sales Volume
Reserves Replacement Ratio	5-Yr Additional Proved Reserves / 5-Yr Production Volume
Reserves Life Index (Year)	Proved Reserves / Production Volume
Success Ratio	Number of wells with petroleum discovery / Total number of exploration and appraisal wells
Sales Revenue	Sales + Revenue from pipeline transportation
EBITDA	(Sales + Revenue from pipeline transportation) - (Operating expenses + Exploration expenses + Administrative expenses + Petroleum royalties and remuneration + Management's remuneration)
EBITDA Margin	EBITDA / Sales Revenue
Return on Equity	Trailing-12-month net income / Average shareholders' equity between the beginning and the end of the 12-month period
Return on Capital Employed	(Trailing-12-month net income + Trailing-12-month Interest Expenses & Amortization of Bond Issuing Cost) / (Average shareholders' equity and average total debt between the beginning and the end of the 12-month period)
Simple Effective Tax Rate	Income tax expenses / Income before income taxes
Total debt	Short-term loans from financial institution + Current portion of long-term debts + Bonds + Long-term loans from financial institution
Net debt	Total debt – Liquidity
Debt to Equity	Total debt / Shareholders' equity
Net Debt to Equity	Net debt / Shareholders' equity
Total Debt to Capital	Total debt / (Total debt + Shareholders' equity)
Total Debt to EBITDA	Total debt / Trailing-12-month EBITDA
Net Debt to EBITDA	Net debt / Trailing-12-month EBITDA
EBITDA Interest Coverage Ratio	Trailing-12-month EBITDA / Trailing-12-month Interest Expenses & Amortization of Bond Issuing Cost