

5-Year Investment Plan 2024 – 2028

14 December 2023

Cautionary Statement



Forward-looking Information

The information, statements, forecasts and projections contained herein reflect the Company's current views with respect to future events and financial performance. These views are based on assumptions subject to various risks. No assurance is given that these future events will occur, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

Petroleum Reserves Information

In this presentation, the Company discloses petroleum reserves that are not included in the Securities Exchange and Commission of Thailand (SEC) Annual Registration Statement Form 56-1 under "Supplemental Information on Petroleum Exploration and Production Activities". The reserves data contained in this presentation reflects the Company's best estimates of its reserves. While the Company periodically obtains an independent audit of a portion of its proved reserves, no independent qualified reserves evaluator or auditor was involved in the preparation of reserves data disclosed in this presentation. Unless stated otherwise, reserves are stated at the Company's gross basis.

This presentation may contain the terms "proved reserves" and "probable reserves". Unless stated otherwise, the Company adopts similar description as defined by the Society of Petroleum Engineers.

Proved Reserves - Proved reserves are defined as those quantities of petroleum which, by analysis of geological and engineering data, can be estimated with reasonable certainty to be commercially recoverable, from a given date forward, from known reservoirs and under current economic conditions, operating methods, and government regulations.
Probable Reserves - Probable reserves are defined as those unproved reserves which analysis of geological and engineering data suggests are more likely than not to be recoverable.

Five -Year Plan : Investment Strategy

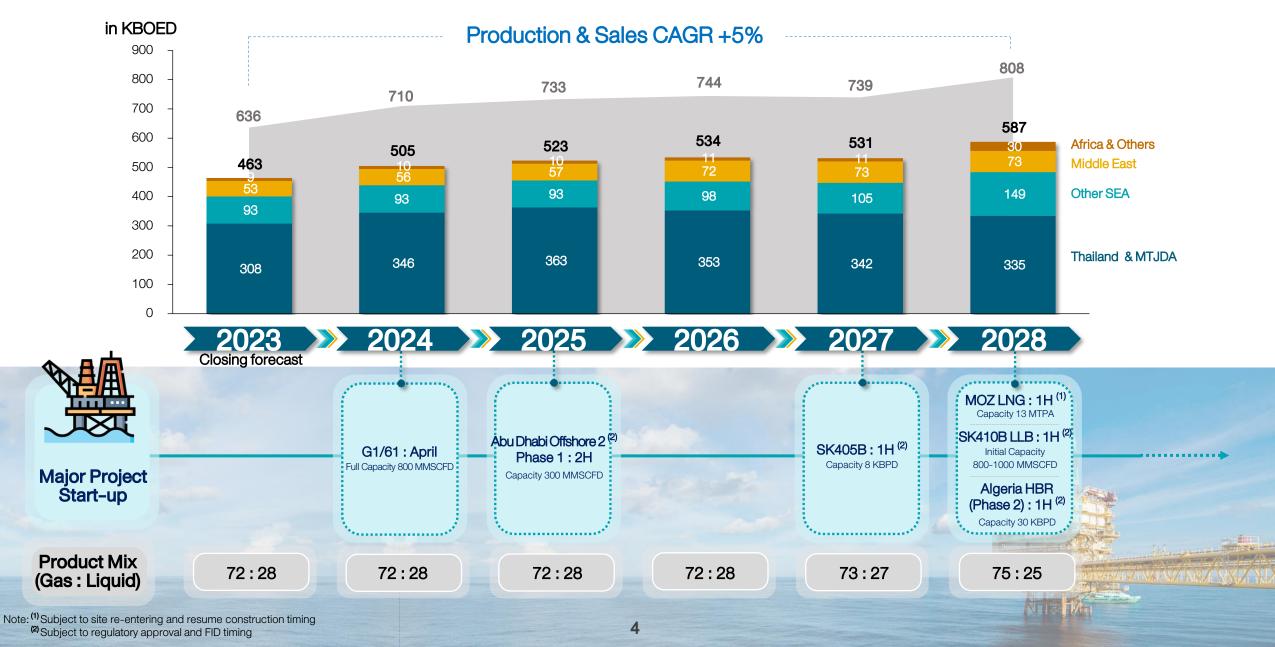
Strategy Pillars for Sustainable Growth



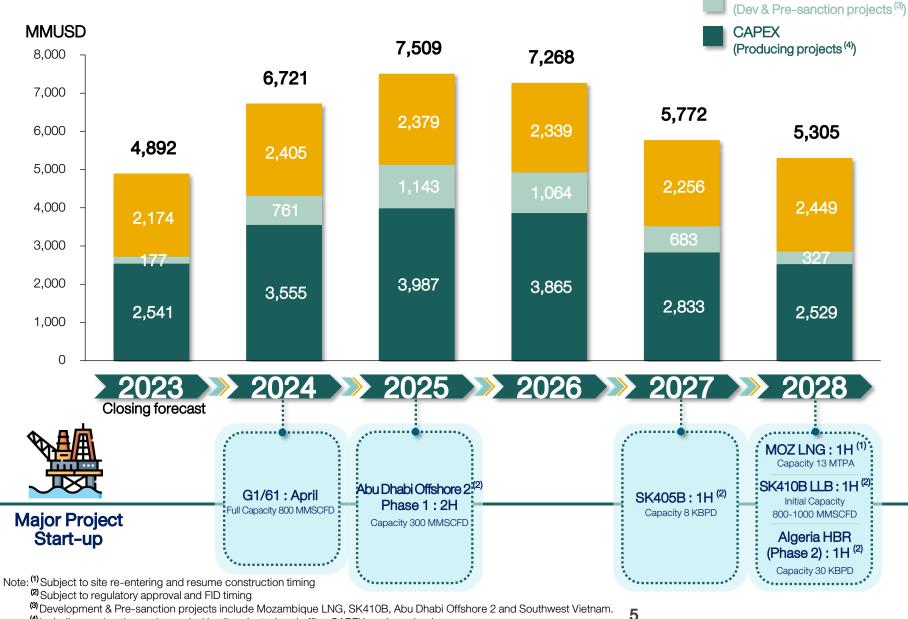
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Five –Year Plan : Production and Sales Volume





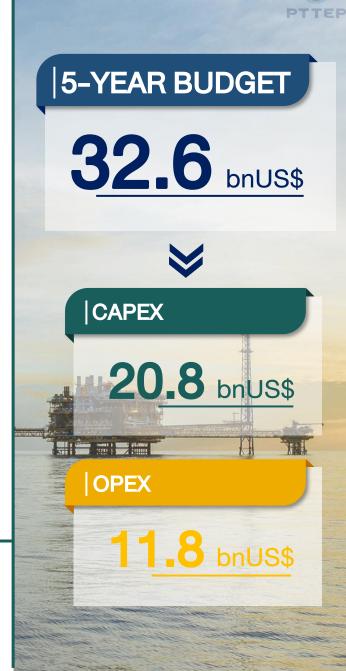
Five –Year Plan : Investment



⁽³⁾ Development & Pre-sanction projects include Mozambique LNG, SK410B, Abu Dhabi Offshore 2 and Southwest Vietnam. ⁽⁴⁾Including exploration and appraisal in all projects, head office CAPEX, and new businesses

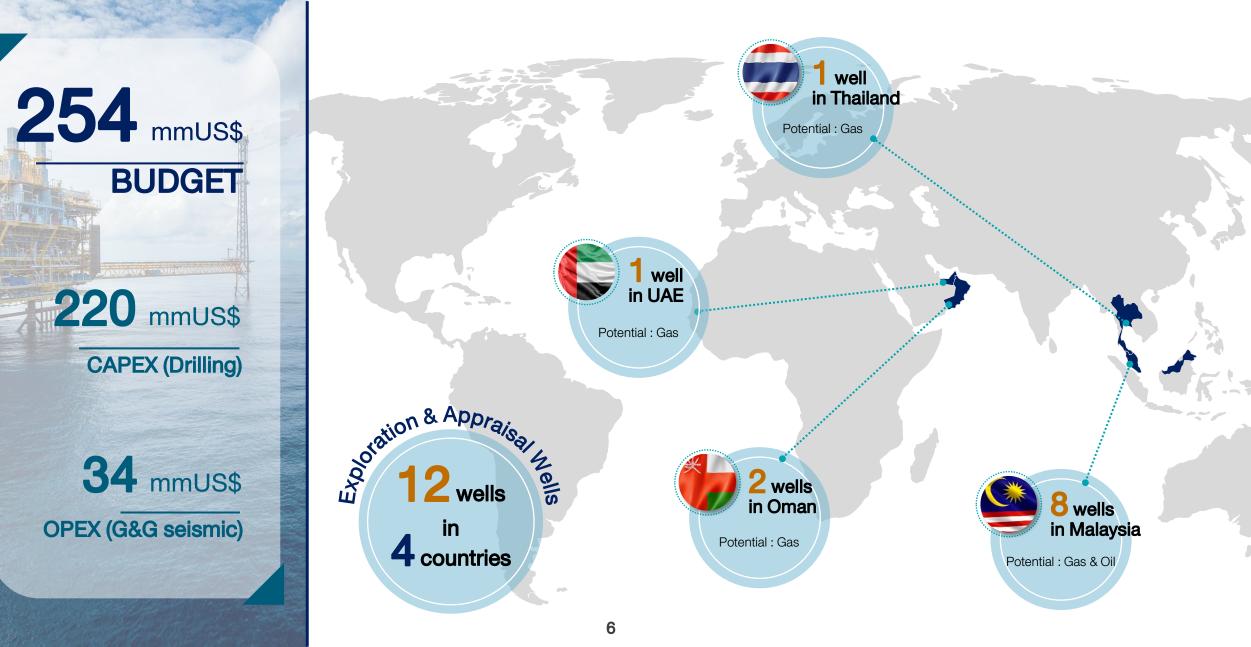
OPEX

CAPEX



2024 Exploration Plan & Budget





Investment Budget for Decarbonize and Diversify







Thank you and Q&A



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