

## SUPPLY CHAIN MANAGEMENT PERFORMANCE DATA

GRI Standards	Required Data	Unit	Data Collection Period			
			2020	2021	2022	2023
GRI: 308 and 414 Supplier Screening						
308 -2 and 414-2	Total tier 1 suppliers	Absolute number of suppliers	2,526	1,965	1,922	2,238
	Total new suppliers	Absolute number of suppliers	ND	ND	ND	431
	Tier 1 supplier by category					
	Drilling services	Absolute number of suppliers	62	53	80	60
	Well services	Absolute number of suppliers	29	29	33	32
	Exploration and production	Absolute number of suppliers	76	73	56	72
	Construction and engineering	Absolute number of suppliers	108	79	81	96
	Maintenance	Absolute number of suppliers	211	163	174	173
	Logistics	Absolute number of suppliers	235	101	95	211
	ICT services and supply	Absolute number of suppliers	145	168	190	222
	Office facility / indirect services	Absolute number of suppliers	610	470	593	752
	Materials	Absolute number of suppliers	1,049	830	619	620
308 -2 and 414-2	Total significant suppliers	Absolute number of suppliers	103	139	88	98
	Critical tier 1 suppliers	Absolute number of suppliers	29	35	24	23
	Critical non-tier 1 suppliers	Absolute number of suppliers	74	104	64	75
	Share of total procurement spent on critical tier 1 suppliers	% of total procurement spent	41	35	37	41
GRI: 308 Supplier Environmental Assessment						
308-1	Total new suppliers screening using environmental criteria <sup>(1)</sup>	Absolute number of suppliers	ND	ND	ND	33
	New suppliers screening using environmental criteria <sup>(1)</sup>	%	ND	ND	ND	7.7
	Environmental criteria weight for supplier selection assessment	%	67	67	67	67
308-2	Total suppliers assessed for environmental impact via desk assessments/on-site assessments	Absolute number of suppliers	103	139	88	11
	Total suppliers assessed with substantial actual/potential negative environmental impacts	Absolute number of suppliers	29	35	24	3
	Total suppliers identified as having substantial actual/potential negative environmental impacts that supported in corrective action plan implementation	Absolute number of suppliers	29	35	24	3
	Percentage of suppliers identified as having substantial actual/potential negative environmental impacts that supported in corrective action plan implementation	%	100	100	100	100
	Total suppliers identified as having substantial actual/potential negative environmental impacts with which relationships were terminated as a result of assessment	%	0	0	0	0
	Total suppliers in capacity building programs	Absolute number of suppliers	103	139	88	98
	Total tier 1 suppliers assessed for environmental impact in the last 3 years	Absolute number of suppliers	2,526	1,965	1,922	2,238
	Percentage of tier 1 suppliers assessed in the last 3 years assessed for environmental impact in the last 3 years	%	100	100	100	100
GRI: 414 Supplier Social Assessment						
414-1	Total new suppliers screening using social criteria <sup>(1)</sup>	Absolute number of suppliers	ND	ND	ND	30

GRI Standards	Required Data	Unit	Data Collection Period			
			2020	2021	2022	2023
	New suppliers screening using social criteria <sup>(1)</sup>	%	ND	ND	ND	7.0
	Social weight for supplier selection assessment	%	67	67	67	67
414-2	Total suppliers assessed for social impact via desk assessments/on-site assessments	Absolute number of suppliers	103	139	88	11
	Total suppliers assessed with substantial actual/potential negative social impacts	Absolute number of suppliers	29	35	24	5
	Total suppliers identified as having substantial actual/potential negative social impacts that supported in corrective action plan implementation	Absolute number of suppliers	29	35	24	5
	Percentage of suppliers identified as having substantial actual/potential negative social impacts that supported in corrective action plan implementation	%	100	100	100	100
	Total suppliers identified as having substantial actual/potential negative social impacts with which relationships were terminated as a result of assessment	%	0	0	0	0
	Total suppliers in capacity building programs	Absolute number of suppliers	103	139	88	98
	Total tier 1 suppliers assessed for social impact in the last 3 years	Absolute number of suppliers	2,526	1,965	1,922	2,238
	Percentage of tier 1 suppliers assessed for social impact in the last 3 years assessed in the last 3 years	%	100	100	100	100
<b>Supply Chain KPI</b>						
	<b>Supply chain KPI1:</b> An average percentage of suppliers' KPIs which achieved targets measuring the efficiency and effectiveness of the contractor screening and selection (pre-award) as well as the contract management (post-award). The measurement can be done through the selected contractor's KPIs e.g. timely commencement/ completion of services, SSHE performance, downtime, Service Level Agreement (SLA), ESG requirements etc. <b>2022 Target: 75% of total contractors</b>	%	84	80	82	88
	<b>Supply chain KPI2:</b> # of significant suppliers in capacity building programs and were assessed via desk /on-site assessments <b>2022 Target: 100% of significant suppliers</b>	%	100	100	100	100
	<b>Supply chain KPI3:</b> % of tier 1 suppliers are assessed on ESG related risk for the last 3 years <b>2022 Target: 100% of suppliers assessed against total tier 1 suppliers</b>	%	100	100	100	100
<b>Supply Chain Spend Analysis</b>						
	Total procurement value	Million USD	952	1,120	1,719	2,347
<b>Procurement Value by Category</b>						
	Drilling services	Million USD	129	173	345	545
	Well services	Million USD	49	67	76	81
	Exploration and production	Million USD	30	30	48	71
	Construction and engineering	Million USD	220	276	304	491
	Maintenance	Million USD	48	56	79	116
	Logistics	Million USD	91	94	150	203

GRI Standards	Required Data	Unit	Data Collection Period			
			2020	2021	2022	2023
	ICT services and supply	Million USD	73	88	109	134
	Office facility / indirect services	Million USD	78	68	92	93
	Materials	Million USD	234	269	516	613
Green Procurement						
	The value of green procurement: Thailand <sup>(2)</sup>	Million USD	117	480	568	955
	Percentage of the value of green procurement: Thailand	Compared to the total procurement value	0.12	0.43	0.33	0.41
GRI: 204 Local Procurement						
204-1 (11-14)	Thailand contractor/supplier	%	67.1	67.4	73.5	77.6

**Remarks:**

<sup>(1)</sup> New suppliers screening using environment/social criteria mean suppliers who are top spending exceeding 1 million USD which screened through pre-qualification process.

<sup>(2)</sup> The value of procurement that complied with Green Procurement Criteria covered by 27 work categories.

ND: No Data