

5-Year Investment Plan 2023-2027

8 December 2022

Cautionary Statement



Forward-looking Information

The information, statements, forecasts and projections contained herein reflect the Company's current views with respect to future events and financial performance. These views are based on assumptions subject to various risks. No assurance is given that these future events will occur, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

Petroleum Reserves Information

In this presentation, the Company discloses petroleum reserves that are not included in the Securities Exchange and Commission of Thailand (SEC) Annual Registration Statement Form 56-1 under "Supplemental Information on Petroleum Exploration and Production Activities". The reserves data contained in this presentation reflects the Company's best estimates of its reserves. While the Company periodically obtains an independent audit of a portion of its proved reserves, no independent qualified reserves evaluator or auditor was involved in the preparation of reserves data disclosed in this presentation. Unless stated otherwise, reserves are stated at the Company's gross basis.

This presentation may contain the terms "proved reserves" and "probable reserves". Unless stated otherwise, the Company adopts similar description as defined by the Society of Petroleum Engineers.

Proved Reserves - Proved reserves are defined as those quantities of petroleum which, by analysis of geological and engineering data, can be estimated with reasonable certainty to be commercially recoverable, from a given date forward, from known reservoirs and under current economic conditions, operating methods, and government regulations.
Probable Reserves - Probable reserves are defined as those unproved reserves which analysis of geological and engineering data suggests are more likely than not to be recoverable.

5-year Investment Strategy

Strategy Pillars for Sustainable Growth





- Strengthen E&P and ensure Thailand energy security
 - Maximize production
 - Expedite development
 - Monetize discovery
- Enhance competitiveness of unit cost
- Expand gas-weighted portfolio and LNG business

2 DECARBONIZE

- Manage E&P for lower carbon portfolio
- Execute GHG emission reduction plan
- Accelerate CCS projects
- Maximize use of renewable and future energy in operation
- Pursue emission offsetting and Ocean for life





- Scale-up AI & Robotic Ventures (ARV)
- Capture gas-to-power and renewable energy opportunity
- \odot Explore CCUS, H₂ and future energy
- Commercialize in-house technology

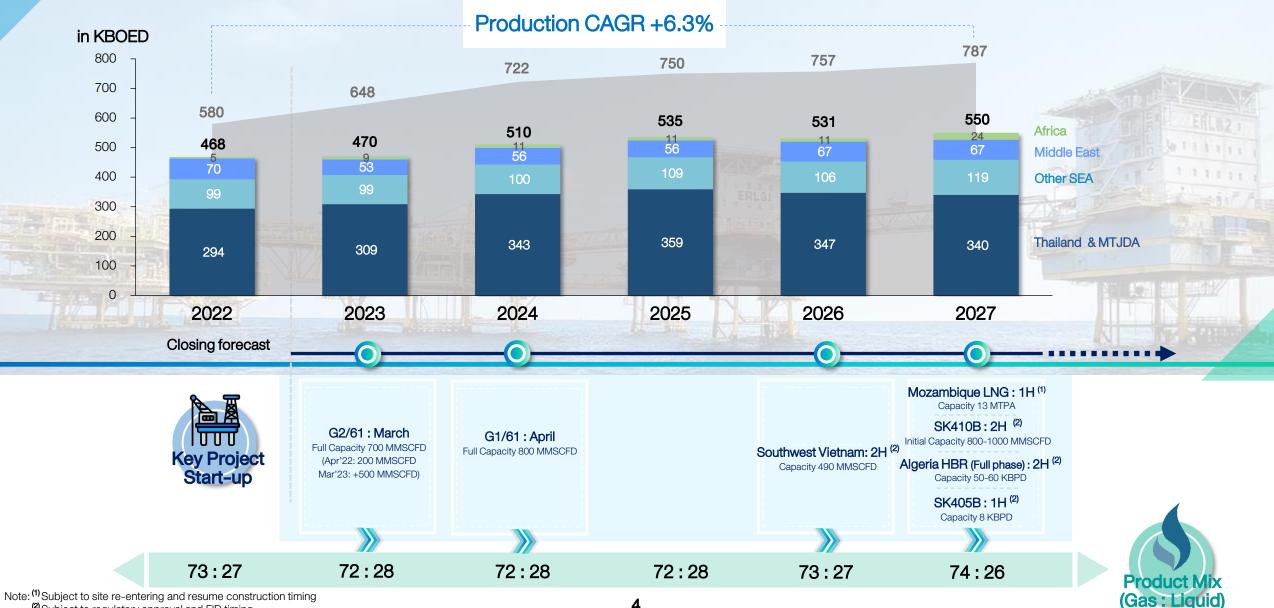






Five –Year Plan: Production and Sales Volume

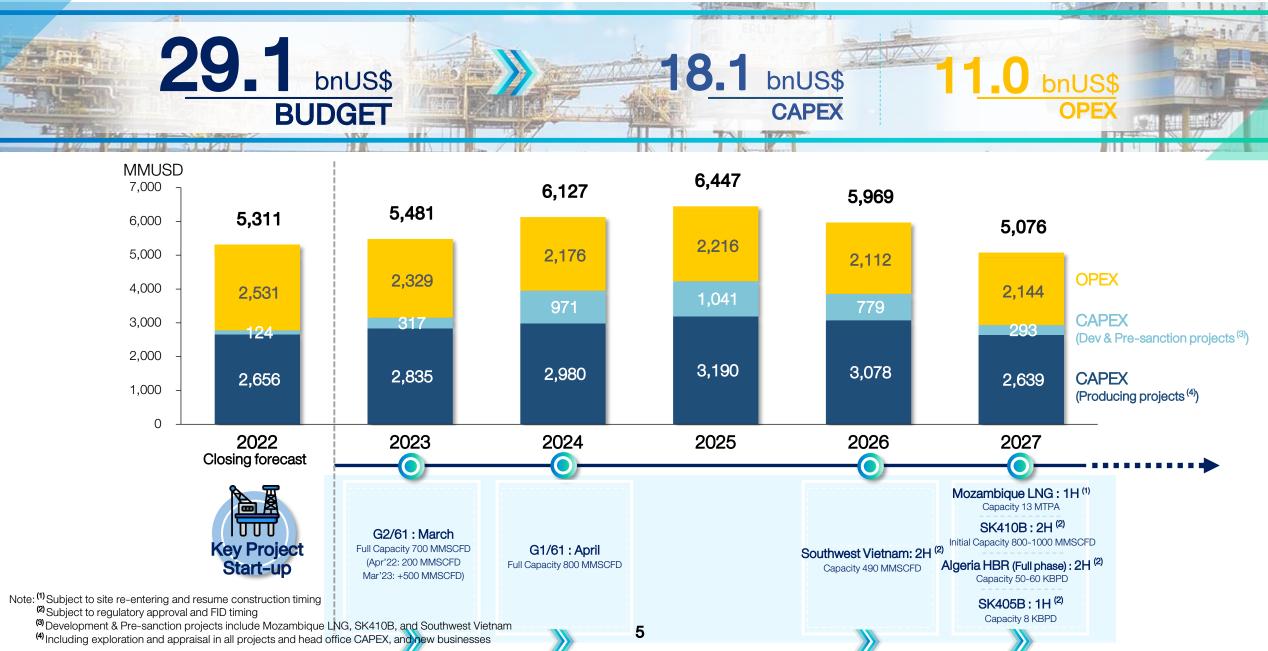




⁽²⁾ Subject to regulatory approval and FID timing

Five – Year Plan : Investment





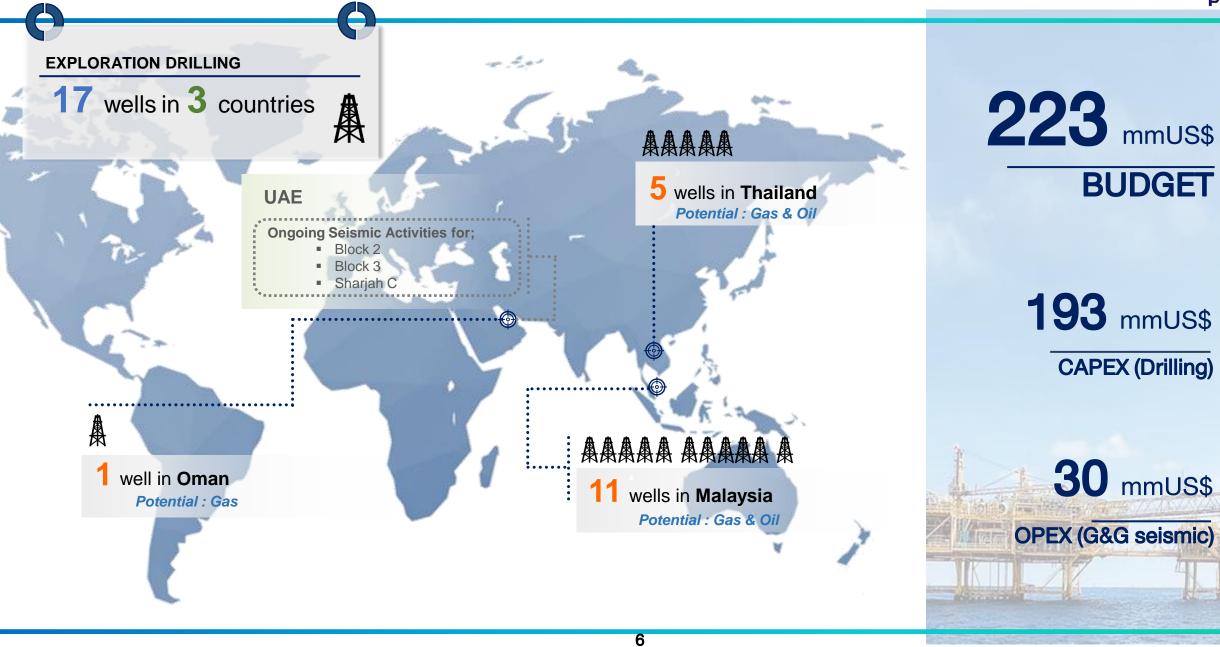
2023 Exploration Plan & Budget



BUDGET

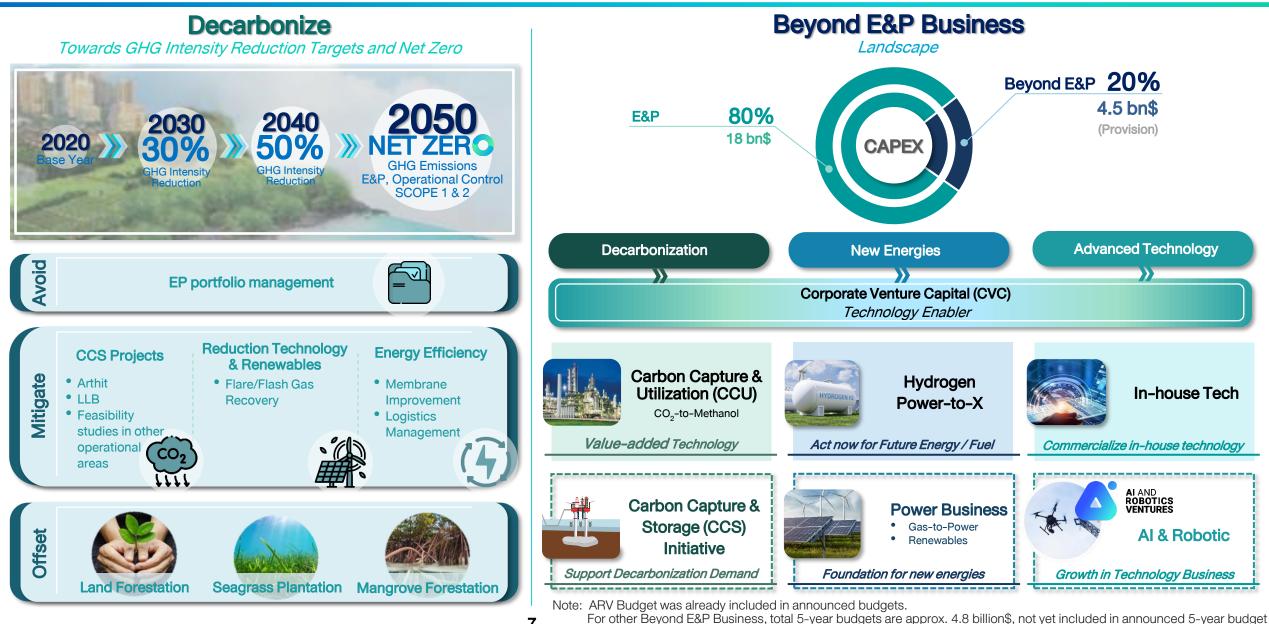
CAPEX (Drilling)

30 mmUS\$



Investment Budget for Decarbonize and Beyond E&P Business





of 29.1 Billion USD)



Thank you and Q&A



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